

FY 2019 Borough Budget Consultations

Manhattan - Administration for Childrens Services

Meeting Date 9/13/2017

AGENDA ITEM 1 : General Agency Funding Discussion

The first section is a set of standard discussion questions that every agency would be asked to present on. The purpose of this section is to help agencies educate the Community Boards on their overall process, specific goals, and projected budget priorities. During the second section, the Community Boards would be able to submit questions regarding funding for specific programs. The third and final section is optional and allows for Community Boards to request an update on a district specific budget question that the agency can provide in writing offline of the consultation.

Section One: General Agency Funding Discussion:

Along with written responses please be prepared to present on the following topics for 10-15 minutes at the beginning of our Consultation:

1. Explain the process the agency uses to formulate goals and budget priorities.
2. What are the current proposed FY18 and FY19 service and operational goals and proposed funding?
3. Which programs is the agency adding, dropping, or changing for FY18 and projected for FY19?

AGENCY RESPONSE:

ACS' budget is aligned with the City's budget process. The Community Boards Budget priorities are shared and reviewed by high-level staff within the respective divisions at ACS. We review each request to confirm whether current funding is sufficient and to determine if there is a need to increase these services. Please allow us to note that ACS receives the majority of our funding from the State and Federal government and any expansion of services will rely on what we receive in the state and federal budgets, respectively.

ACS' FY18 budget of \$3.1 billion builds on our continued commitment to strengthening our safety net for children and families. ACS' budget includes over \$1 billion of City funds, \$747 million of State funds, \$1.28 billion of Federal funds and \$79.6 million of intra-city funding. The FY18 budget provides ACS with \$58.7 million in new funding that is especially targeted to support our child welfare reform work

Summary of new initiatives funded in FY18:

- In FY18 ACS received \$1.3 million of new funding for a recurring public campaign to celebrate and increase public and professional recognition of Child Protective Specialists, funding for a workload study to assess the Child Protective Specialists workload model, and funding for 10 new positions in the Division of Child Protection to support a CPS trainee's transition from the Training Academy to the Borough Office. ACS will also invest \$2.3 million to create a dedicated team of coaches who will provide direct support for child protective supervisors and managers to help ensure that the knowledge and skills gained in training programs are transferred and fully integrated into staff's day-to-day work.
- The FY 18 Budget also allocates \$26 million to adjust funding to our contracted preventive providers, as necessary based upon review that is currently underway. Our review and assessment will also guide the next preventive services RFP, which we anticipate to release by early 2019.
- New funding of \$11.2 million to support 147 new conference facilitators who will help implement new case conferencing protocols for our contracted preventive providers; \$2.45 million that will allow contracted preventive agencies to send staff to required training each year; and \$900k to expand the training capacity of the Workforce Institute.
- Over \$1 million was added to hire 17 additional staff for ACS' Office of Referral Management, to promote efficiency

in our process for referring families for preventive services.

- ACS received funding for 16 new positions in our Division of Preventive Services and Office of Investigations who will assist our contracted preventive providers in cases where domestic violence concerns are indicated, so that providers have access to the comprehensive family information they need to make thorough safety assessments in their cases.
- In FY18 only, the City will provide a total of \$27.43 million for City Tax Levy funded vouchers Special Child Care Funded (SCCF) Vouchers, which is \$10.43 million more than ACS received last year.
- Funds were added for indirect budget modifications for contracted providers, ramping up to \$16.3 million in FY21, as well as a new wage adjustment ramping up to \$23 million in FY20, inclusive of minimum wage funding.

MEETING NOTES:

COMMENTS:

as far as new programs we have a lot

mayoral wage adjustments 2% COLA in 18, 19, and 20

we are not at the point where we are sure there is a yes

FOLLOW-UP:

AGENDA ITEM 2 : Funding Sources

1. [Funding Sources] Published reports suggest that the federal budget may change the amount, nature or timing of federal funding streams on which ACS programs rely.

-- Based on ACS's evaluation, what funding streams are at risk, and to what programs do those funding streams relate?

-- What plans or opportunities are actually or potentially available to close budget gaps if those funding streams are interrupted or reduced?

AGENCY RESPONSE:

There are no specific funding sources that are a primary concern, but it should be noted that revenue does account for two thirds of ACS' budget and is always subject to annual approval/review and appropriations.

MEETING NOTES:

COMMENTS:

ACS relies on 2bn of funding that is not CTL

federal budget is pending and we appreciate advocacy for not CTL funding

FOLLOW-UP:

AGENDA ITEM 3 : Expense and Minimum Wage

2. [Funding Sources] What impact (by program or funding stream) will ACS face based on the recent legislation to increase the minimum wage in New York City over the next several years?

AGENCY RESPONSE:

ACS is currently amending contracts to comport with the recent increase in the minimum wage and will continue to evaluate where necessary. These funds were added to ACS' budget.

MEETING NOTES:

COMMENTS:

We were funded for this change and are in the process of amending contracts for this,

FOLLOW-UP:

AGENDA ITEM 4 : Expense - Funding shifts

[FY18 Budget] Please describe the changes to the funding available to ACS programs as a result of the FY18 budget as adopted by the City Council.

-- to what extent is staff professional development at ACS-funded providers of early childhood programs and services increased or included in the budget for FY18 and later years?

-- to what extent is funding for enhancing parent engagement at ACS-funded providers of early childhood programs and services included in the budget for FY18 and later years?

-- to what extent is funding for intra- and inter-program coordination of the scope and assortment of services available to meet children's needs included in the budget for FY18 and beyond?

AGENCY RESPONSE:

ACS Early Child Care and Education has several programs and initiatives in place to provide professional development for the staff of our contracted EarlyLearn NYC center-based child care providers:

- ACS' EarlyLearn contracts already include funding for 12 days of professional development for center-based programs and six days for family child care network providers.
- In addition, through the Mayor's Pre-K-for-All program, EarlyLearn programs serving UPK children also receive enhanced funding for substitute dollars allowing Teachers and Assistant Teachers to attend professional development training provided by Department of Education.
- ACS is working on an agreement with CUNY to provide a second year of the Child Development Associate (CDA) Certificate program to teaching staff and ACS Head Start Delegate Agency and Policy Council Parents. This program will enable staff to obtain the national Infant/Toddler CDA credential from the Council for Professional Recognition as well as twelve undergraduate credits from CUNY positioning them on a path of higher education and increased career ladder Level. This program was a great success in FY17, with 41 participants who graduated with their CDAs in June.
- Additionally, the Day Care Council of New York, 1707 Local 205 and CSA with City of New York reached an agreement in October 2016 to provide total funding of \$2.2 million through 2020 for a career ladder initiative which will provide assistance to day care center staffs to attain higher education and training.
- Lastly, all EarlyLearn contractors can submit above-the-budget requests for additional training including professional development for programmatic and administrative staff.

ACS did not receive funding specifically to enhance parent engagement at our EarlyLearn programs. As part of the EarlyLearn contract with ACS, all programs must include a parent engagement component in their service plans.

We described in question #1 above the funding for new initiatives to meet the needs of children and families that ACS serves.

MEETING NOTES:

COMMENTS:

Alyson grant, COS for division of early care and education division

we serve 100,000 children up to 13

child development associate program is privately funded in part

the majority of the funding was from fed head start grant 130 million a year. private funding is about 150K

in FY 2016 we were able to increase budgets for ongoing needs of centers

now more funding can go to professional development

FOLLOW-UP:

AGENDA ITEM 5 : Early Childhood

What analysis or mechanisms are in place to track needs for early childhood services by geographic area?

Are decisions on the allocation of slots for early childhood seats based on demographic data for an overall Community District or zip code?

How are pockets of need within communities of affluence addressed? Or are needs assessed in other ways?

AGENCY RESPONSE:

ACS has conducted a preliminary assessment with initial findings:

- Prior needs analyses have focused on zip codes and or community districts. In this needs analysis, ACS focused on the Neighborhood Tabulation Area (NTA) level, which generally follow neighborhood lines, reflecting the actual community boundaries as understood by residents.
- Given the creation of universal UPK, and the wide availability of Head Start, four-olds are well-served in New York City. However, the analysis shows a need to increase services for infants, toddlers and three year olds. Currently:
 - o 75% of the contracted seats are for preschoolers age three and four,
 - o 17% are allocated to toddlers aged 19-35 months and
 - o 8% are for infants 18 months and under.

The intention of the preliminary assessment had been to inform the future placement of EarlyLearn NYC center-based programs, which will transition to management by the Department of Education (DOE) in 2019. The City has committed to monitoring and addressing the need for childcare programs, and DOE will determine the necessary next steps to expand or add to EarlyLearn NYC programming. Please see agenda item #7 below for more information regarding 3-K for All and the transition of EarlyLearn NYC to DOE.

MEETING NOTES:

COMMENTS:

We had a lot of meetings with DCP and decided to move to NTA

FOLLOW-UP:

AGENDA ITEM 6 : Early Childhood

What impact do qualifications or requirements for services (e.g. parent must be in school or working) have on decisions on whether or where to provide funding for early childhood programs and services?

AGENCY RESPONSE:

ACS provides access to child care in two primary ways: we run a contracted system, called EarlyLearn NYC, which serves children between the ages of 6 weeks and five years and includes both state-funded Child Care programs and federally funded Head Start programs. We also fund vouchers that parents may use to purchase care in a variety of settings for children between the ages of six weeks and 13 years. Contracted early education services and child care vouchers require families to be eligible for those services, and the eligibility requirements vary based on the funding stream.

These eligibility requirements do not impact decisions regarding where to provide programming. EarlyLearn NYC center-based child care programs are located throughout the City based upon a needs assessment and the results of the RFP for these programs. Attached please find a list of EarlyLearn sites in Manhattan.

MEETING NOTES:

COMMENTS:

we now support parents in four year colleges and those unemployed for up to six months

FOLLOW-UP:

AGENDA ITEM 7 : UPK

What is ACS's role in supporting any aspect of the Universal Pre-K program, including preparing children for school?

AGENCY RESPONSE:

ACS' contracted early education system, EarlyLearn, provides care to children from 6 weeks to 5 years old. All children that are 4-5 years old are in programs that participate in the Mayor's Pre-K-for All seats. These services are funded partly by the Department of Education (DOE) and are a part of the NYC Pre-K for All initiative.

Additionally, Mayor de Blasio has announced an expansion of the pre-kindergarten system with 3-K for All, in recognition that all of NYC's children and families will benefit greatly from a unified early care and education system that is linked to the larger K-12 system. Given the overlap of DOE's early care and education programs with ACS' EarlyLearn NYC programs, EarlyLearn NYC contracts will be transferred and integrated into DOE's Division of Early Childhood Education in 2019. This integration will create consistent high quality standards across the publicly-funded early childhood continuum that better transitions to elementary school. ACS has already begun collaborating with DOE to begin this integration, with a goal of completion by February 2019. 3-K for All will ultimately be the largest program of its kind in the nation, and will begin in the 2017-2018 school year with the addition of three-year-old preschool seats in School District 7 in the South Bronx and School District 23 in Brownsville, Brooklyn.

MEETING NOTES:

COMMENTS:

FOLLOW-UP:

AGENDA ITEM 8 : Data Support of Transition to School

In what way does ACS use its data to prompt or support program development to ensure that supports are available

to transition children from early childhood to school age?

Is there additional data to which ACS or its service providers would need access to facilitate or supplement such analyses?

AGENCY RESPONSE:

Each spring and summer, ACS contracted care EarlyLearn programs work with families to ensure their children are registered for Kindergarten at a school of their choice, as well as provide tips for transition to a new school setting.

MEETING NOTES:

COMMENTS:

We serve children through August and there is a very small gap.

FOLLOW-UP:

AGENDA ITEM 9 : Division of Child Protection

What changes in funding allocations or the nature and extent of initiatives receiving funding are included in the FY18 budget?

AGENCY RESPONSE:

In FY2018 ACS received \$1.3 million of new funding for a recurring public campaign to celebrate and increase public and professional recognition of Child Protective Specialists, funding for a workload study to assess the Child Protective Specialists workload model, and funding for 10 new positions in the Division of Child Protection to support a CPS trainee's transition from the Training Academy to the Borough Office.

In partnership with CUNY, ACS has built the Workforce Institute, a state of the art professional development institute to support the ongoing professionalization and skills development of the City's frontline staff and their supervisors. In FY 18 we will invest \$2.3 million to create a dedicated team of coaches who will provide direct support these staff to help ensure that the knowledge and skills gained in training programs are transferred and fully integrated into staff's day-to-day work. This mayoral investment represents a strong commitment to bolster efforts that will ultimately lead to better outcomes for vulnerable children and families throughout the city. The foundational courses include Building Coaching Competency to support frontline supervisors and Motivational Interviewing: Strength Based Engagement to support frontline staff as they engage families with complex needs. To date, the Workforce Institute has developed 17 in-person learning programs and 7 e-learn courses. We have provided 9,025 frontline staff with learning opportunities.

Division of Child Protection works closely with Division of Preventive Services to strengthen and stabilize families. Several newly funded initiatives in FY18 enhance this work, including:

- Over \$1 million was added to hire 17 additional staff for ACS' Office of Referral Management, to promote efficiency in our process for referring families for preventive services.
- ACS received funding for 16 new positions in our Division of Preventive Services and Office of Investigations who will assist our contracted preventive providers in cases where domestic violence concerns are indicated, so that providers have access to the comprehensive family information they need to make thorough safety assessments in their cases.

MEETING NOTES:

COMMENTS:

FOLLOW-UP:

AGENDA ITEM 10 : Foster Care

9. [Foster Care] Are the recent trends toward decreased foster care placements projected to continue in FY19 and beyond?

To what extent are the decreases in foster care placement the result of successes or progress in other ACS initiatives or programs (e.g. increases in the availability of in-home supports and services)?

AGENCY RESPONSE:

The decrease in the population is related to the implementation of strategies that prevent children from entering foster care and, for those children who do enter care, reducing the length of stay and increasing permanency.

Today, the number of children in foster care in NYC is below 10,000. Twenty years ago, that number was almost 42,000.

The decrease is due in large part to a significant expansion of the availability of services in homes and communities that support families, help to avert the most severe crises, and prevent youth from entering foster care (such as expanded preventive slots, introduction of Evidence Based Models).

ACS has also made significant changes in the way we conduct investigations (improved engagement, assessment and Family Assessment Response (FAR)). One such initiative, FAR, was successfully launched in Queens in 2011, implemented in Brooklyn in 2016, and is rolling out in Bronx North in 2018. ACS anticipates implementing FAR in Bronx South in Winter 2018, and then Manhattan and Staten Island in 2019. We have learned that many families who come to the attention of child welfare are challenged by navigating multiple confusing systems, and reports to the SCR may result from a lack of communication and understanding within those systems about a family's individualized needs. The FAR initiative has allowed ACS to partner with and connect over 2000 low/moderate risk families with services, rather than pursuing a traditional child welfare investigation with a determination and the stigma of being labeled an "alleged subject."

The total amount of time that all NYC children spend in foster care is declining dramatically each year. From 2010 to 2015, the total number of days spent by New York City children in foster care dropped by 29%.

ACS has created a Foster Care Strategic Blueprint that identifies our key priorities and provides a framework to improve outcomes for children in foster care with a focus on improving child well-being.

Preventive Services Overview

ACS' Division of Preventive Services oversees a continuum of more than 200 programs delivered by 56 contracted providers. The services include 11 evidence-based and promising practice models, and range in intensity from low-risk case management, to high-risk interventions aimed at protecting children from repeated maltreatment, abuse and neglect. More than 75 percent of preventive cases each year are referred by DCP during or following an investigation, including about 3,000 families who are under court-ordered supervision. Removals into foster care have declined over the last 10 years in NYC as preventive services access has increased. The number of children served by ACS preventive services annually has grown from 39,400 in 2011 to more than 45,000 in 2016. ACS preventive services keep children safe: Fewer than one in 12 families who participate in ACS-funded preventive services have an incident of repeat maltreatment within 6 months after their case is closed. ACS preventive services also reduce the need for foster care: Fewer than one in 50 families who participate in ACS-preventive services have a child removed and placed in foster care within 6 months after their case is closed. Preventive services are free to all families, and are accessible in all five boroughs.

MEETING NOTES:

COMMENTS:

We link low to moderate income families to services through DCP

FOLLOW-UP:

AGENDA ITEM 11 : Foster Care and Education

What supports are available as children approach aging out of the foster care system to ensure that educational goals are met?

AGENCY RESPONSE:

ACS is aggressively implementing a Foster Care Strategic Blueprint to improve outcomes for children and families in the foster care system. The Blueprint identifies key priorities and strategies for improving case practice and results across the foster care system—including ways to support older youth.

ACS has partnered with CUNY, the New York City Department of Youth and Community Development, the Workplace Center at Columbia University School of Social Work, among others, and launched multiple initiatives to improve education and employment outcomes for youth in foster care.

The ACS Fostering College Success Initiative - CUNY Dorm project began in summer 2016 with a baselined \$2.7 million investment from the City. The first group of fifty (50) foster youth who participated in the program were enrolled in academic programs at ten CUNY colleges across the city and were residing in the Queens College and College of Staten Island dormitories. In FY 18 the program expands to The City College of New York, provides 100 dorm beds and an additional 100 in FY19, with the goal of increasing post-secondary enrollment and college graduation rates. This program also provides financial assistance in the form of daily stipends for essentials like personal items, phone payments, transportation, clothing, food and books that are not covered with financial aid/scholarship funding; and tuition supports to ensure that the youth living in foster care can complete a post-secondary education. In July of 2017, The New York Foundling (NYF) was awarded a three-year contract to provide 24/7 onsite support to students in the program. The support includes tutoring, mentoring, academic advisement and counseling, summer immersion workshops and career readiness through NYF College Success Coaches residing on all three CUNY campuses.

ACS is partnering with First Star, a national organization that works with universities and child welfare agencies to create long-term education support programs for high school youth in foster care, and the City University of New York College of Staten Island (CSI) to establish the First Star CSI Academy.

In partnership with CUNY and the Hilton Foundation we launched the Transition Age Youth (TAY) program which provides additional supports including housing and internships for 150 foster youth in the CUNY ASAP program.

We've launched the Young Adult Internship Program Plus (YAIP Plus) with the NYC Department of Youth and Community Development (DYCD) serving youth in the foster care and juvenile justice systems.

ACS also has a dedicated Office of Education Support and Policy Planning (OESPP) that provides information and support for young people to meet their educational goals at all levels. Older high school students can receive college and career planning support, and ACS also connects college bound young people to resources to help pay for college. For example, young people receiving ACS services can apply for the federally funded Education Training Voucher (ETV) program to receive up to \$5000 per year to age 23 for items such as tuition, student fees, room and board, books, and supplies.

MEETING NOTES:

COMMENTS:

we focused on college bound initiatives. Our case workers work with youth to plan to transition and we provide financial assistance for youth transitioning to college. We allow youth to stay in care until they finish college.

Do you have a percentage of those who attend college?

I would have to get back to you about that.

Case planners help youth find housing, finishing school, and finding employment as well

By 2020, there will be 200 youth in CUNY schools in dormitories with RA and tutor services. The Foundling Hospital helped us get this program off the ground and won an RFP for this work at City College, Staten Island College, and

There are over 300 aging out that are in the CUNY program

Every child in the CUNY program receives 28 dollars a day

FOLLOW-UP:

AGENDA ITEM 12 : Children and Homelessness

In what way is ACS partnering with DHS, other City Agencies, or private service providers to address the effects of more than 20,000 children per night residing in shelters?

AGENCY RESPONSE:

The Administration for Children's Services (ACS) and the Department of Homeless Services (DHS) are committed to coordinating efforts to best serve families involved with both agencies. ACS and DHS currently work to identify high-risk families in DHS shelters and connect them to ACS' preventive services, or early care and education programming.

In spring 2017 ACS and DHS completed a Memorandum of Understanding (MOU) that bolsters inter-agency communication and planning around ACS-involved families applying for or residing in shelter. The MOU builds on existing practices to enhance coordination between the agencies, as well as our contracted providers, and better support ACS-involved families who are navigating the shelter system.

The MOU provides for a data match that will identify mutual ACS and DHS clients. The match will identify any DHS clients that are receiving ACS contracted preventive services, connected to a child or youth in foster care, and/or involved in a substantiated child maltreatment investigation. An up to date list of ACS-involved DHS clients will allow families to be connected to preventive, early care and or educational services earlier. The data match will also flag changes in family circumstances, such as a new entry into or exit from a shelter of any active ACS client. These data reports will be made available to CPS and case planners.

Accompanying the MOU is a Desk Guide that provides instructions to agency and provider staff on service coordination at various points in an ACS-involved family's shelter case—from the application phase through exiting shelter. The Desk Guide offers support to the different staff who work with dually involved families. There is one guide for DHS staff and providers, and, for ACS child welfare staff and providers, there are guides for four separate areas of work: child protection, preventive services, family court legal services and foster care.

ACS expects that CPS and contracted case planners explore all viable housing options for ACS-involved families prior to referring a family to the DHS Prevention Assistance and Temporary Housing (PATH) family intake center for placement in a shelter. ACS also expects CPS and contracted case planners to maintain contact with shelter staff throughout the family's time in shelter. ACS and contracted staff must support the family in pursuing any appropriate housing options.

Additionally, ACS Early Care and Education provides training for DHS employees and contractors to educate them on the benefits of early childhood education and its importance in child brain development. Further, we provide

EarlyLearn vacancy reports on a biweekly basis to assist DHS staff in referring young children to EarlyLearn programs.

MEETING NOTES:

COMMENTS:

FOLLOW-UP:

AGENDA ITEM 13 : Budget updates

12. Please provide updates on and changes to:

-- the ACS/CUNY Workforce Institute?

-- the Close To Home secure placement initiative?

AGENCY RESPONSE:

Via an MOU with CUNY, the ACS Workforce Institute is currently operating with a budget of \$9.6 million and continues to be developed to meet the needs of ACS' workforce, as well as staff from our contracted provider agencies.

Close to Home implementation has occurred in two phases. In September 2012, Phase I Non-Secure Placement (NSP) launched and ACS assumed responsibility for New York City youth who are adjudicated juvenile delinquents and placed by a NYC Family Court Judge. In December 2015, Phase II Limited-Secure Placement (LSP) launched and ACS assumed responsibility for New York City youth who are adjudicated juvenile delinquents and determined to be in need of higher level of care. ACS is currently working closely with the Mayor's Office and other city stakeholders to prepare for the entry of 16- and 17-year-olds into the youth justice system in October 2018 and October 2019 respectively, under the recently enacted Raise the Age legislation.

As of August 2017, ACS has a total capacity of 229 NSP beds and 46 LSP beds. ,All Close to Home programs offer structured residential care for youth in a small, supervised, and home-like environment. In contrast to traditionally larger juvenile detention halls and placement facilities, Close to Home programs have been intentionally designed to ensure participation in program while preserving the safety and security of youth, staff, and the surrounding community. Evidence-based models, contemporary research findings, and best practices are woven into program design. Provider agencies have developed an array of therapeutic models integrating cognitive-behavioral curricula, peer mentoring, interpersonal processing, and life skills development. The result is a system tailored to meet the individual needs of each youth while emphasizing group development and positive peer support, and providing a host of services including pro-social activities, access to mental health, coordinated education and health care services, and family therapy at the program residence or in the home. Low staff-to-resident ratios foster ongoing engagement and relationship building, and all program staff members are trained in a comprehensive crisis intervention system. In addition, all facilities are equipped with security cameras, locked or delayed exit doors, and alarms on all windows and doors.

LSP facilities have more restrictive environmental features to ensure the safety of residents, program staff, and members of the surrounding communities. This includes a central operations and control room, required on-site education services in partnership with the Department of Education's District 79/Passages Academy, and a lower staff-to-resident ratio. In addition to security cameras, locked or delayed exit doors, and window and door alarms, all LSP facilities are equipped with electronic strike and/or magnetic release doors in residential living spaces accessible only by authorized personnel.

MEETING NOTES:

COMMENTS:

about 250 youth in close to home care each day

Implications of new legislation for homeless youth - working iwth Mayor's office to strategize

FOLLOW-UP:

AGENDA ITEM 14 : Capital Questions

1. Please update the progress on the capital projects included in the FY17 Executive Plan.
2. Please provide a list of capital projects and their funding for Manhattan for FY19, with cumulative funding changes from the FY17 Executive Plan.

AGENCY RESPONSE:

1. ACS does not track capital projects by district; however, projects are expected throughout the Borough of Manhattan, including ACS' Children's Center.
2. ACS' Executive 2018 Preliminary and Ten-Year Capital Plan (FY17-FY27) represents Capital projects in Child Care, DYFJ, Child Welfare, Facilities, and Information Technology. The Plan includes City/Mayoral, City Council, and Borough Presidents projects; City Council and Borough Presidents initiate and control their respective projects.

In the Executive Plan (FY17-FY27), ACS' Capital budget is \$555.3 million (\$513.4 CTL), of which \$536.2 million is for Mayoral projects, an increase of \$155.3 million from the January 2018 Plan. The balance of \$19.0 million is for City Council and Borough President projects.

Key changes in the plan include the reallocation of \$20.8 million to fund the renovation of our Workforce Institute site in Queens and the addition of \$170 million from the Department of Corrections Capital Plan to ACS for the implementation of Raise the Age. In addition, the Children's Center's capital budget increased by \$6.9 million to renovate the nursery and toddler rooms, complete reconstruction of dorms, and upgrade the nursing medical suite.

MEETING NOTES:

COMMENTS:

At this point, I don't have a wish list to offer and I think that's good new. City Council has been generous in funding our programs.

FOLLOW-UP:



EarlyLearn Sites in Manhattan

Community District	Contractor Name	Program Name	Program Address	Zip Code	Telephone Number
01	CHINESE-AMERICAN PLANNING COUNCIL, INC.	CHUNG PAK PRE-SCHOOL	125 WALKER STREET	10013	212- 343-9630
01	HAMILTON-MADISON HOUSE, INC.	HAMILTON MADISON HOUSE #6	129 FULTON STREET	10038	212- 349-3724
01	CHINESE-AMERICAN PLANNING COUNCIL, INC.	TRIBECA EARLY CHILDHOOD LRN CR	1 YORK STR	10013	212- 925-5641
03	CHINESE-AMERICAN PLANNING COUNCIL, INC.	C P C JACOB RIIS CCC	108 AVENUE D	10009	212- 533-9138
03	DEWITT REFORMED CHURCH HEAD START	DEWITT REFORMED CHURCH HS	280 RIVINGTON ST.	10002	212- 254-3070
03	EDUCATIONAL ALLIANCE, INC.	ED ALLIANCE E BROADWAY	197 E BROADWAY	10002	212- 780-2300
03	EDUCATIONAL ALLIANCE, INC.	ED ALLIANCE - LILLIAN WALD	34 AVENUE D	10009	212- 673-5506
03	ESCUELA HISPANA MONTESSORI	ESCUELA HISPANA MONTESSORI 2	180 SUFFOLK STREET, 3	10002	212- 982-6650
03	CHINESE-AMERICAN PLANNING COUNCIL, INC.	GARMENT IND DC CHINATOWN	115 CHRYSTIE STREET	10002	212- 219-2286
03	GRAND STREET SETTLEMENT, INC.	GRAND STREET SETT ESSEX	60 ESSEX STREET	10002	212- 677-6990
03	GRAND STREET SETTLEMENT, INC.	GRAND STREET SETTLEMENT CCC	300 DELANCEY STREET	10002	212- 228-8240
03	GRAND STREET SETTLEMENT, INC.	GRAND STREET SETTLEMENT HS	294 DELANCEY STREET	10002	212- 777-0656
03	HAMILTON-MADISON HOUSE, INC.	HAMILTON MADISON HOUSE #2	60 CATHERINE STREET	10038	212- 349-3724
03	HAMILTON-MADISON HOUSE, INC.	HAMILTON MADISON HOUSE #4	77 MARKET	10002	212- 349-3724
03	HAMILTON-MADISON HOUSE, INC.	HAMILTON MADISON HOUSE #5	253 SOUTH ST	10002	212- 349-3724
03	HENRY STREET SETTLEMENT, INC.	HENRY ST SETTLEMENT	301 HENRY STREET	10002	212- 254-3100
03	CHINESE-AMERICAN PLANNING COUNCIL, INC.	LITTLE STAR OF BROOME	151 BROOME STREET	10002	212- 673-2680
03	UNIVERSITY SETTLEMENT SOCIETY OF NY, INC.	UNIVERSITY SETTLEMENT HS	184 ELDRIDGE ST.	10002	212- 453-4584
03	SHELTERING ARMS CHILDREN & FAMILY SERVICES	VIRGINIA DAY NURSERY	464 EAST TENTH ST	10009	212- 228-5220
04	HUDSON GUILD	HUDSON GUILD CHILDREN'S CTR	459 WEST 26TH STREET	10001	212- 760-9830
04	HUDSON GUILD	HUDSON GUILD CLINTON CTR	410 WEST 40TH STR	10018	646- 649-2351
04	YWCA OF THE CITY OF NEW YORK	YWCA - POLLY DODGE ELC	538 WEST 55 STREET	10019	212- 757-2047
06	BELLEVUE DAY CARE CENTER, INC.	BELLEVUE-EDUCARE CHILD CARE CT	462 FIRST AVENUE	10016	212- 679-2393
07	BLOOMINGDALE FAMILY PROGRAM, INC.	BLOOMINGDALE FAMILY #1	125 W 109TH ST	10025	212- 663-4067
07	BLOOMINGDALE FAMILY PROGRAM, INC.	BLOOMINGDALE FAMILY #3	987 COLUMBUS AVE	10025	212- 663-4068
07	BLOOMINGDALE FAMILY PROGRAM, INC.	BLOOMINGDALE PROJECT GROWTH	171 WEST 107TH ST	10025	212- 663-4067
07	THE CHILD CENTER OF NY INC.	CCNY #3 - ESCALERA	169 WEST 87 STREET	10024	212- 799-2440
07	CHILDREN'S AID SOCIETY, INC	FREDRICK DOUGLAS CENTER	885 COLUMBUS AVE	10025	212- 865-6337
07	GODDARD RIVERSIDE COMMUNITY CENTER, INC.	GODDARD RIVERSIDE # 1	114 WEST 91 STREET	10024	212- 873-6865
07	GODDARD RIVERSIDE COMMUNITY CENTER, INC.	GODDARD RIVERSIDE #2	128 W 83RD STREET	10024	212- 877-7780
07	GODDARD RIVERSIDE COMMUNITY CENTER, INC.	GODDARD RIVERSIDE #4	70 WEST 95 ST.	10025	212- 749-2133
07	LINCOLN SQUARE NEIGHBORHOOD CENTER, INC.	MABEL BARRETT FITZGERALD	243 WEST 64TH STREET	10023	212- 712-9308
07	OPEN DOOR ASSOCIATES, INC.	OPEN DOOR CHILD CARE CTR	820 COLUMBUS AVENUE	10025	212- 749-5572
08	SCAN-NY	HOLMES TOWERS EISMAN NURS	1794 FIRST AVENUE	10128	212- 876-9200
09	CITIZENS CARE DAY CARE CENTER, INC	CITIZENS CARE DAY CARE # 3	3240 BROADWAY	10027	212- 690-0742
09	EAST HARLEM BLOCK NURSERY, INC.	GRANT DAY CARE CENTER	1299 AMSTERDAM AVENUE	10027	212- 666-6000
09	LUTHERAN SOCIAL SERVICES OF NY	LSSNY - EARLY LIFE CTR 14	510 WEST 145TH STREET	10031	646- 449-0891
10	CITIZENS CARE DAY CARE CENTER, INC	CITIZENS CARE DAY CARE CTR #1	131 SAINT NICHOLAS AVE	10026	212- 666-1683



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10	COMMUNITY LIFE CENTER, INC. HEAD START	COMMUNITY LIFE CENTER 2	15 MT MORRIS PK	10027	212- 427-3000
10	CHILDREN'S AID SOCIETY, INC	DREW HAMILTON	2672 EIGHTH AVENUE	10030	212- 281-9555
10	CHILDREN'S AID SOCIETY, INC	DUNLEVY MILBANK CAMPUS	14-32 WEST 118TH STREET	10026	212- 831-0556
10	EAST CALVARY DAY CARE, INC.	EAST CALVARY DAY CARE CENTER	1 WEST 112TH ST	10026	212- 534-5249
10	ECUMENICAL COMMUNITY DEVELOPMENT ORGANIZATION, INC.	ECDO ADAM CLAYTON POWELL ELC	25 W 132ND ST	10037	212- 234-9252
10	ECUMENICAL COMMUNITY DEVELOPMENT ORGANIZATION, INC.	ECDO CHILDSTART CENTER	249 WEST 144TH ST, 1ST	10030	212- 234-8135
10	SHELTERING ARMS CHILDREN & FAMILY SERVICES	GRAHAM WINDHAM #2	669 LENOX AVENUE	10037	212- 491-8501
10	HARLEM CHILDREN'S ZONE	HARLEM CHILDREN'S ZONE	60 WEST 117TH ST	10026	212- 369-3577
10	LUTHERAN SOCIAL SERVICES OF NY	LSSNY - EARLY LIFE CTR 11	110 WEST 146TH STREET	10039	646- 478-7949
10	LUTHERAN SOCIAL SERVICES OF NY	LSSNY - EARLY LIFE CTR 12	1951 PARK AVENUE	10037	212- 933-1815
10	LUTHERAN SOCIAL SERVICES OF NY	LSSNY - EARLY LIFE CTR 13	218 WEST 147 STREET	10039	646- 360-4093
10	SHELTERING ARMS CHILDREN & FAMILY SERVICES	MORNINGSIDE DAY CARE CTR	2967 FREDRICK DOUGLASS	10039	917- 410-3874
10	PRINCE HALL	PRINCE HALL COLON PK DCC	159-30 HARLEM RIV DRIVE	10039	212- 281-1444
10	SEVENTH AVENUE CENTER FOR FAMILY SERVICES	SEVENTH AVENUE CENTER 2	711 LENOX AVENUE	10039	212- 862-0600
10	UTOPIA CHILDREN'S CENTER, INC	UTOPIA CHILDREN'S CENTER	236 WEST 129TH STREET	10027	212- 663-7375
10	WEST HARLEM COMMUNITY ORGANIZATION, INC.	WEST HARLEM 1	121 WEST 128 STREET	10027	212- 665-7586
11	ADDIE MAE COLLINS COMM. SVCS	ADDIE MAE COLLINS 1	110 E 129TH ST	10035	212- 831-9222
11	ADDIE MAE COLLINS COMM. SVCS	ADDIE MAE COLLINS 2	345 EAST 101ST ST	10029	212- 831-9220
11	ADDIE MAE COLLINS COMM. SVCS	ADDIE MAE COLLINS 3	2322 THIRD AVENUE	10035	212- 831-3144
11	BOYS & GIRLS HARBOR, INC.	BOYS & GIRLS HARBOR	1 EAST 104TH STREET	10029	212- 427-2244
11	COMMUNITY LIFE CENTER, INC. HEAD START	COMMUNITY LIFE CENTER 1	221 EAST 122ND STREET	10035	212- 427-6800
11	DAWNING VILLAGE INC.	DAWNING VILLAGE	2090 1ST AVE	10029	212- 369-5313
11	EAST HARLEM BLOCK NURSERY, INC.	EAST HARLEM BLOCK NURSERY 1	215 EAST 106TH STREET	10029	212- 427-2571
11	EAST HARLEM BLOCK NURSERY, INC.	EAST HARLEM BLOCK NURSERY 2	2112 MADISON AVENUE	10037	212- 234-3333
11	CHILDREN'S AID SOCIETY, INC	EAST HARLEM CENTER	130 E 101 ST.	10029	212- 348-2343
11	EAST HARLEM COUNCIL FOR HUMAN SERVICES, INC.	EAST HARLEM COUNCIL HS 1	440-46 E 116TH STREET	10029	212- 427-9010
11	EAST HARLEM COUNCIL FOR HUMAN SERVICES, INC.	EAST HARLEM COUNCIL HS 2	30 E 111 ST.	10029	212- 860-7201
11	SHELTERING ARMS CHILDREN & FAMILY SERVICES	EPISCOPAL HS - FIFTH AVENUE	2289 FIFTH AVENUE	10037	212- 283-3100
11	UNION SETTLEMENT ASSOCIATION, INC.	FRANKLIN PLAZA	2081 2ND AVENUE	10029	212- 828-6413
11	UNION SETTLEMENT ASSOCIATION, INC.	LEGGETT MEMORIAL	237 E 104 ST.	10029	212- 828-6051
11	UNION SETTLEMENT ASSOCIATION, INC.	METRO NORTH CHILD CARE CENTER	304 EAST 102 STREET	10029	212- 828-6083
11	CHILDREN'S AID SOCIETY, INC	P.S.50	433 EAST 100TH STREET	10029	646- 627-7450
11	SCAN-NY	SCAN LAGUARDIA HOUSE NRSY	414 EAST 105 STREET	10029	212- 722-7774
11	NORTHSIDE CENTER FOR CHILD DEVELOPMENT, INC.	SUSAN PATRICOF HEAD START CTR	302-306 EAST 111TH STREET	10029	646- 351-1300
11	CHILDREN'S AID SOCIETY, INC	TAFT EARLY CHILDHOOD CTR	1724-26 MADISON AVENUE	10029	212- 831-0556
11	NORTHSIDE CENTER FOR CHILD DEVELOPMENT, INC.	THERAPEUTIC EARLY CHILDHOOD	1301 FIFTH AVENUE	10029	212- 426-3400
11	UNION SETTLEMENT ASSOCIATION, INC.	UNION CARVER CHILDRENS	1565 MADISON AVENUE	10029	212- 828-6078
11	UNION SETTLEMENT ASSOCIATION, INC.	UNION JOHNSON EARLY LEARNING	1829 LEXINGTON AVENUE	10029	212- 828-6070



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11	UNION SETTLEMENT ASSOCIATION, INC.	UNION SETTLMT PEQUENOS SOULS	114-34 EAST 122ND STREET	10035	646- 672-5042
11	UNION SETTLEMENT ASSOCIATION, INC.	UNION WASHINGTON CHILD CENTER	1893 SECOND AVENUE	10029	212- 828-6088
12	CHILDREN'S AID SOCIETY, INC	CAS P.S. 5	3703 10TH AVE	10034	917- 592-0591
12	FRIENDS OF CROWN HEIGHTS EDUCATIONAL CTRS, INC.	FRIENDS OF CROWN HEIGHTS 28	3732 TENTH AVENUE	10034	212- 567-5655
12	FT. GEORGE COMMUNITY ENRICHMENT CTR, INC.	FT. GEORGE HEAD START	1525 ST. NICHOLAS AVE	10033	212- 927-2224
12	FT. GEORGE COMMUNITY ENRICHMENT CTR, INC.	FT.GEORGE CHILD & FAMILY CTR	601 WEST 186TH STREET	10033	212- 927-2224
12	DOMINICAN WOMEN'S DEVELOPMENT CENTER	MAMA TINGO ECEC	2340-46 AMSTERDAM AVENUE	10033	212- 421-3966
12	NICHOLAS CARDELL DAY CARE CENTER, INC.	NICHOLAS CARDELL DAY CARE	84 VERMILYEA AVENUE	10034	212- 942-6757
12	NORTHERN MANHATTAN PERINATAL PARTNERSHIP INC	NORTHERN MANHATTAN PERINATAL	529 WEST 155ST	10032	212- 926-8264
12	CHILDREN'S AID SOCIETY, INC	P.S. 152	93 NAGLE AVENUE	10040	646- 434-2211
12	RENA DAY CARE CENTER, INC	RENA DAY CARE CENTER	639 EDGECOMBE AVENUE	10032	212- 795-4444
12	UNITED FEDERATION OF BLACK COMMUNITY ORGANIZATIONS, INC	UFBCO CDC	474 WEST 159TH STREET	10032	212- 281-1950
12	WASHINGTON HEIGHTS CHILD CARE	WASHINGTON HEIGHTS CCC	610-614 WEST 175TH ST	10033	212- 781-6910